

COMMUNITY PLANS

A standard PROTECTED format for updating plans

Note: This template is protected and MUST NOT be unprotected. You will experience data loss if you unprotect the template after you have completed sections of it. If you want to add or delete rows in the template, please unprotect the document before you start completing it and then protect it again to complete it. Should you have additional information that the template cannot accommodate, please attach a separate sheet of paper and indicate the referring section.

To be eligible for funding under the Supporting Communities Partnership Initiative (SCPI), this template must be completed. Similar to the original process, the updated Community Plan must include the nine SCPI elements: Geographic Area, Community Plan Development and Implementation Process, Objectives, Sustainability, Communication Strategy, Assets and Gaps, Priorities, Community Contribution, and Evaluation. This update is intended to be streamlined and build on the existing Community Plan and the Community Plan Assessment. Please review the accompanying Guide to Community Plan Update, which should provide assistance in completing this template.

1) Geographic Area

- a) Community name: St. John's, NL (Census Metropolitan Area)
- b) Have the geographic boundaries changed from the original Community Plan?

If yes, please describe how
and why (e.g. amalgamation)

- c) Please list all of the cities/communities/municipalities/townships that will be covered by the Community Plan (if possible, please attach a map): St. John's Metro area.

d) Please estimate the total community population that will be covered by the updated Community Plan 170,595 and provide the source (e.g. Stats Can) Statistics Canada - 2001 Census (St. John's CMA) .

2) Community Plan Development and Implementation

The community must identify the representatives involved in the process to update and implement the Community Plan. It is important that the plan accurately reflects the specific needs of all members within the community, in particular, those of Aboriginal people and youth. It is also important that in the implementation of the plan that funding for projects focused on meeting the needs of homeless or at risk Aboriginal people and youth reflects the demographics of the community. *Therefore, the confirmation of attendance by and active participation of local Aboriginal people and youth (individuals and/or organizations) in planning and implementation is required for plan approval.* Promising approaches to improve the inclusiveness of the process can be found in the Guide to Community Plan Updates.

Community Plan Update:

a) Please identify the individuals involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Please identify the type(s) of organization(s) or group(s) represented from the drop down list below. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Name of Individual (when possible)	Organization	Type(s) Who they represent
Marie White	Co-chair (Community), St John's Community Advisory Committee on Homelessness	Other, please describe Former Deputy Mayor of St. John's
Joe Connors	Co-chair (HRSD City Facilitator), St. John's Community Advisory Committee on Homelessness	Other, please describe
Myrtle Blandford	Executive Director, St. John's Native Friendship Centre Association	Other, please describe
Madeline Lewis	Community Liaison, St. John's	

	Native Friendship Centre Association	Other, please describe Homeless individuals/families
Mary Ennis	Executive Director, Coalition of Persons Disabilities NL	Other, please describe
Jocelyn Greene	Executive Director, Stella Burry Community Services	Other, please describe Shelter, housing & support service provider (persons with complex needs - mental health, addictions, involvement with the justice system)
Deborah Keats	Administrator, Iris Kirby House	Other, please describe Shelter, housing & support service provider (women/children escaping violence)
Kim Dreddy	Provincial Association Against Family Violence	Other, please describe Housing researcher, shelter staff trainer
Tim Turner	Administrative Director, The Murphy Centre	Other, please describe
Karen Moores	Family Services Coordinator, Military Family Resource Centre	Other, please describe Family & children's services
Wanda Burt	Director, Divisional Community & Family Services, NL Eastern Division, Salvation Army	Other, please describe Shelter & support services provider (men with complex needs)
Jane Robinson	Coordinator, St. John's Status of Women Council/Women's Centre	Other, please describe Research/policy/advocacy for women in housing
Anne Stone		Other, please describe
Bridget Foster	Association for New Canadians	Other, please describe
Rosemary Lester	Executive Director, Seniors Resource Centre	Other, please describe Seniors services
Amy Percy	Economic Development Coordinator, St. John's Community Centre Alliance	Other, please describe Community economic development
Sheldon Pollett	Executive Director,	

	Choices for Youth	Other, please describe Shelter, housing & support services (youth)
Michelle Boutcher	Executive Director, AIDS Committee of NL	Other, please describe
Audrey Moritz	Principal, Public Private Partnerships, CMHC	Other, please describe
Fred Tulk	Senior Parole Officer, Correctional Services Canada	Other, please describe
Mary Marshall	CEO, Newfoundland & Labrador Housing Corporation (NLHC)	Other, please describe
Cynthia King	Manager, Affordable Housing, NLHC	Other, please describe
Debbie Sue Martin	Director, Program Development, Dept of Health & Community Services	Other, please describe
Brendan Mullally	Manager of Policy & Program Planning, Income Support Division, Dept of Human Resources & Employment	Other, please describe
Roxie Wheaton	Regional Manager (Avalon), Programs & Regional Services, Dept of Human Resources & Employment	Other, please describe
Helen Handrigan	Senior Housing Officer, City of St. John's Nonprofit Housing Division	Other, please describe
Lloyd Pope	Aboriginal Relations, HRSD	Other, please describe
Paul Kelly	Youth Consultant, HRSD	Other, please describe
Bob Burt	Communications, HRSD	Other, please describe
Sean Hanrahan	Service Delivery Manager,	

	HRSD	Other, please describe
Yvonne Moore	Homelessness Administrative Assistant, HRSD	Other, please describe
Bob Abbott Harris Flight Steve Pumphrey	Program Officer, HRSD. Public Works & Government Services Canada (PWGSC). PWGSC.	Other, please describe

b) Please identify the Aboriginal organizations and or people involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Also please identify their role from the drop down list below and provide a description of the extent of their involvement. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Specific Involvement of Aboriginal Organizations and/or People

Name of Representative (when possible)	Organization	Role in Plan Development	Description of the extent of their involvement
<i>Myrtle Blandford, Executive Director</i>	<i>St. John's Native Friendship Centre Association</i>	<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	<i>Member of the Community Advisory Committee; Interviewed for the Plan Update; Delivers NHI-sponsored shelter services to aboriginal persons.</i>
Madeline Lewis, Community Liaison	St. John's Native Friendship Centre Association	<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Member of the Community Advisory Committee; Interviewed for the Plan Update; Delivers NHI-sponsored shelter services to aboriginal persons.
		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	
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		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	

c) Please identify the youth or youth serving organizations involved in the Community Plan update, including their name (wherever possible), and where applicable, the organization or group they represent. Also please identify their role from the drop down list below and provide a description of the extent of their involvement. If large group consultation or meeting is held, it would be sufficient to just note an approximate number of representatives in the name field, with their corresponding organization noted.

Specific Involvement of Youth or Youth Serving Organizations

Name of Individual (when possible)	Organization represented	Role in Plan Development	Description of the extent of their involvement
Sheldon Pollett, Executive Director	Choices for Youth	<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Member of the Community Advisory Committee; Interviewed for Plan Update; Delivers NHI-sponsored shelter services to youth; Member of Community Youth Network.
Tim Turner, Administrative Director	The Murphy Centre	<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Member of the Community Advisory Committee; Interviewed for Plan Update; Serves on board of Choices for Youth; Member of Community Youth Network.
Amy Percy, Economic Development Coordinator	St John's Community Centre Alliance	<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	Member of the Community Advisory Committee; Interviewed for Plan Update; Serves on board of Choices for Youth.
		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	
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		<input type="checkbox"/> Needs identification <input type="checkbox"/> Planning committee <input type="checkbox"/> Other, please describe	

Plan Implementation:

d) Please indicate the delivery model the community will utilize.

- Shared delivery model
- Community entity model (Name of Entity)

e) Please provide a description of the general process for the implementation of the community plan (narrative or in an attached flow chart or org chart): Under the established shared delivery model, the Community Advisory Committee leads all local planning and priority-setting, while HRDC administers the total program and contribution agreements. The Community Advisory Committee will approve the Plan Update (completed), and upon approval of the Plan Update by NSH, HRSD will publicly advertise a call for proposals that address Plan priorities. The existing Decision-making Subcommittee of the Community Advisory Committee is mandated to review proposals submitted for NHI funding on behalf of the Community Advisory Committee (guided by SCPI funding guidelines and the Committee's Statement of Values & Guiding Principles) and recommend those for approval that best address the priorities in the Plan. The Community Advisory Committee will continue to meet quarterly to monitor progress and provide support for the Plan's implementation. Committee members will participate in other Committee activities (media announcements, special events, workshops), and act as a liaison between NHI and the

communities they represent, helping to raise awareness about the Plan in the broader community, and bringing diverse perspectives to the Community Advisory Committee table. When required under NHI, the Committee will participate in evaluating overall progress in implementing the Plan.

f) If possible, please identify the individuals that will be involved in either approving projects (in the case of Community Entities) or recommending projects for approval (in the case of Shared Delivery). This should include their name (wherever possible), and where applicable, the organization or group they represent. Please identify the type(s) of organization(s) or group(s) from the drop down list below:

Name of Individual	Organization	Type(s) Who they represent
<i>Joe Connors, City Facilitator</i>	<i>HRSD</i>	Other, please describe
<i>Debbie Sue Martin, Director, Program Development</i>	<i>Department of Health & Community Services</i>	Other, please describe
<i>Mary Ennis, Executive Director</i>	<i>Coalition of Persons with Disabilities NL</i>	Other, please describe
<i>Kim Dreaddy</i>	<i>Provincial Association Against Family Violence</i>	Other, please describe
<i>Alternate member: Jane Robinson, Coordinator</i>	<i>St. John's Status of Women Council/Women's Centre</i>	Other, please describe <i>Housing needs of women.</i>
		Other, please describe
		Other, please describe
		Other, please describe
		Other, please describe
		Other, please describe

g) Please identify the Aboriginal people or organizations that will be involved in the implementation of the community plan. This should include their name (wherever possible), and where applicable, the organization or group they represent and their anticipated role in plan implementation.

Specific Involvement of Aboriginal People or Organizations

Name of Individual (when possible)	Organization represented	Anticipated Role in Plan Implementation
Mrytle Blandford, Executive Director	St. John's Native Friendship Centre Association	<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe Advisory Committee
Madeline Lewis, Community Liaison	St. John's Native Friendship Centre Association	<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe Advisory Committee
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
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		<input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe

h) Please identify the youth or youth serving organizations that will be involved in the implementation of the community plan. This should include their name (wherever possible), and where applicable, the organization or group they represent and their anticipated role in plan implementation.

Specific Involvement of Youth or Youth Serving Organizations

Name of Individual (when possible)	Organization represented	Anticipated Role in Plan Implementation
Sheldon Pollett, Executive Director	Choices for Youth	<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe Advisory Committee
Tim Turner, Administrative Director	The Murphy Centre	<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe Advisory Committee
Amy Percy, Economic Development Coordinator	St. John's Community Centre Alliance	<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe Advisory Committee
		<input type="checkbox"/> Proposal review

		<input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe
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		<input type="checkbox"/> Proposal review <input type="checkbox"/> Recommendations and/or decisions on funding allocations <input type="checkbox"/> Evaluation <input type="checkbox"/> Other, please describe

3) Overall Objectives

Please describe the overall objectives the community expects to achieve by March 31, 2006 through the implementation of the Community Plan. The community's objectives should be supportive of the Government of Canada's long-term objectives on homelessness (listed below) and should contribute to the sustainability of community efforts.

Please note: when identifying the community's priorities in section 7, it is important that the expected outcomes of the priorities are supportive of the community's objectives listed below.

Homelessness Initiative Strategic Objectives

1. To develop a comprehensive continuum of supports to help homeless Canadians move out of the cycle of homelessness and prevent those at-risk from falling into homelessness by providing communities with the tools to develop a range of interventions to stabilize the living arrangements of homeless individuals and families—encouraging self-sufficiency where possible—and prevent those at-risk from falling into homelessness.
2. To ensure sustainable capacity of communities to address homelessness by enhancing community leadership and broadening ownership, by the public, non-profit and private sectors, on the issue of homelessness in Canada.

Community Plan Objectives

1. To ensure SCPI is a community-driven initiative, with transparent processes and accountability to the community.
2. To address the most serious situations of persons who rely repeatedly on temporary shelter as their primary source of housing, and who have complex needs.
3. To increase housing opportunities for vulnerable populations in the city, in response to need and providing consumer choice.
4. development of supportive systems around people at risk of losing their housing or living in situations dangerous to their health and well-being.
5. to ensure that all activities under SCPI are inclusive and accessible in their design.
6. to use the SCPI project as a catalyst to bring key stakeholders together for long-term planning and development of a housing strategy for vulnerable populations in the city.
7. to ensure that SCPI in St. John's addresses needs along the continuum of supports.
8. to engage stakeholders who have not yet been part of the SCPI initiative.

9. to promote outreach/early intervention as a means to prevent homelessness.
10. to link homelessness initiatives with social policy efforts to address systemic poverty.
11. to foster collaboration among partners to improve coordination and access to services.
12. N/A

4) Supports to Sustainability - Partnerships and Community Capacity Building

Partnership development and community capacity building are viewed as essential elements to achieving the Homelessness Initiative's (HI) overall objective of ensuring the sustainable capacity of communities to address homelessness.

Accordingly, this section aims to assist in the identification of community projects and/or activities that will contribute to partnership development, capacity building, and ultimately sustainability. *Therefore, please consider these results when completing Section Six on Assets and Gaps and Section Seven on Priorities.*

Additional references and/or sustainability tools may be found in the:

- sustainability section of the community plan assessment,
- sustainability section of the Guide to Community Plan Updates, and
- assessment tools on partnerships and community capacity in the Appendix.

Partnerships Strategy

Partnerships are a key component of a community's sustainability strategy. They assist in strengthening and enhancing projects, as well as the community process.

The guide lists the steps in the development of a Partnerships Strategy, with the goal of expanding existing partnerships and creating new ones.

The following questions will assist communities in identifying some initial areas for further partnership development.

a) In Section Two (Community Plan Development and Implementation Process), partners were identified that were involved in the process taken to update the Community Plan and that will be involved in the implementation. Please indicate if there is a need to enhance some of these existing partnerships.

Other (please explain) The Community Advisory Committee believes that existing and new partnerships can be fostered, in part, through its Communications Strategy (Section 5), given that much of the work it does with partners requires awareness-raising in order to secure support and buy-in. The Communications Strategy will be used as a tool for building partnerships.

If yes, please list one or more *existing* partnerships in the community process and/or at the project level and some ways it could be further developed to fill the gaps:

Existing Partnership	Activities that will enhance the partnership
City of St. John's	Enhanced involvement in comprehensive housing approaches - homelessness prevention, housing standards bylaw enforcement, development of affordable housing, supporting other housing/service providers in the City.
Health & Community Services - St. John's Region	Active participation on the Community Advisory Committee.
Provincial Government (including NLHC)	Engage stakeholders in the design & delivery of the Affordable Rental Housing Program. Greater collaboration between departments/agencies - a real commitment to working together. A Provincial housing strategy & a permanent structure to support it.
Salvation Army	Enhancement of services/shelter and creation of supportive housing for men.
Department of Human Resources & Employment	Involvement of service providers as well as policy makers in NHI.
Shelter operators	Form a network/committee of shelter operators to increase collaboration, information-sharing, coordination of services - meet monthly.
Public Works Government Services Canada	Develop a system for NLHC/other housing providers to salvage usable building materials from Federal/DND housing that is being demolished (eg. in Goose Bay, Labrador, the cost of new housing materials is high - waste and costs could be reduced if existing materials could be salvaged from DND housing now being demolished.)
HRDC, CMHC and Joint Ministers of Housing	There should be more federal collaboration/linkage between the National Homelessness Initiative (NHI) and the National Affordable Housing Program

	(CMHC) to promote a more seamless approach to addressing the continuum of housing needs, and develop a long term housing strategy. The Federal Coordinator on Homelessness should be invited to participate in future Joint Ministers Meetings on Housing.

b) In this section please identify potential *new* partners, who are currently not involved in the development or implementation of the Community Plan and/or in projects, which you would like to engage (for example, as partners on specific projects, liaisons with other groups, strategic advisors, etc...Please see the Guide for more examples). It is recognized that this is a long-term goal, which may not be possible to fully achieve over the three years of the initiative.

Potential Partners	Where possible, please identify the specific organization	Potential Partners	Where possible, please identify the specific organization
<input type="checkbox"/> Federal Govt.		<input type="checkbox"/> Provincial Govt.	<i>Dept of Works, Services & Transportation Municipal & Provincial Affairs</i>
<input type="checkbox"/> Municipal Govt.		<input type="checkbox"/> Non-Profit/Non-governmental organizations	
<input type="checkbox"/> Private Sector	<i>St John's Board of Trade</i>	<input type="checkbox"/> Universities/ Colleges	<i>Memorial University NL College of the North Atlantic</i>
<input type="checkbox"/> Service Clubs	<i>Rotary</i>	<input type="checkbox"/> Faith Groups	<i>Student Housing Offices</i>

<input type="checkbox"/> Media		<input type="checkbox"/> Unions	<i>Construction Trades Council NL Federation of Labour PSAC, CUPE, NAPE</i>
<input type="checkbox"/> Homeless Individuals/families		<input type="checkbox"/> Aboriginal groups	
<input type="checkbox"/> Offenders/Ex-offenders	<i>John Howard Society</i>	<input type="checkbox"/> People with Addictions	
<input type="checkbox"/> Persons with Disabilities		<input type="checkbox"/> People with FAS/FAE	
<input type="checkbox"/> People with HIV/AIDS		<input type="checkbox"/> People with Mental Health Problems	<i>Consumer Health Awareness Network NL (CHANNAL) Canadian Mental Health Association NL Waterford Hospital Foundation</i>
<input type="checkbox"/> People in the Sex Trade		<input type="checkbox"/> Recent Refugees/ Immigrants	
<input type="checkbox"/> Victims of Domestic Violence		<input type="checkbox"/> Visible Minorities	
<input type="checkbox"/> Youth at Risk	<i>Community Youth Network St Francis Foundation</i>	<input type="checkbox"/> Other (please describe) : Seniors Regional Strategic Social Plan Steering Committee St. John's Nursing Home Board Youth groups Royal NL Constabulary RCMP	<i>Seniors Resource Centre (also see 'Other') (also see attached: 'Community Plan Update Questionnaire' - for a more detailed summary/ranking of responses on page 3.)</i>

c) Based on the above list of potential *new* partners, please identify some priorities for new partnerships and what they could contribute to enhancing the community process, projects or fill gaps. (Note: this information can be utilized in Section 6 on Assets and Gaps)

New Partner (Please list up to five sectors with whom partnerships may help address community priorities)	How they could contribute to enhance community process, projects or fill gaps?
<i>Private Sector</i>	<i>Funding/knowledge of issues. Volunteering on community boards. Engage in process to address problems in private rental housing.</i>
<i>Service Clubs</i>	<i>Funding/knowledge of issues.</i>

<i>Universities/Colleges</i>	<i>Research, education. Training in development, construction and management of housing.</i>
<i>Consumers</i>	<i>Greater involvement in the planning and implementation process.</i>
<i>Mental Health Advocates/Consumers</i>	<i>Workshops, public awareness of mental health and homelessness. Engage consumers.</i>
<i>Addictions Services</i>	<i>Increase information-sharing/needs assessment.</i>
<i>Federal Government - Health Canada</i>	<i>Development of FAS/FAE strategy off reserves in urban/rural areas. Research funding through Population Health.</i>
<i>Department of Works, Services & Transportation</i>	<i>Currently empty provincial government buildings could be redeveloped for housing & services (like SFRPHI).</i>
<i>Association for New Canadians</i>	<i>Increase information-sharing/needs assessment.</i>
<i>Media</i>	<i>Public education on homelessness/housing issues</i>
<i>Schools</i>	<i>Public education on homelessness/housing issues.</i>

Community Capacity

Developing community capacity is an ongoing process that strengthens the capacity of individuals, agencies, networks, and the broader community to develop a meaningful and sustainable response to homelessness.

d) In your Community Plan Update process, please indicate which of the following areas of community capacity were identified as priorities for further development?

<p>Areas of community capacity building</p> <p><input type="checkbox"/> Support agencies to continue to develop the necessary skills and tools to develop and manage projects</p> <p><input type="checkbox"/> Support agencies to partner with other community groups to achieve common goals and provide better service to clients</p> <p><input type="checkbox"/> Assist agencies to develop networks to undertake joint activities and coordinate their services</p> <p><input type="checkbox"/> Help agencies and networks to actively participate in the community planning and implementation processes</p> <p><input type="checkbox"/> Support agency networks to work with other sectors to achieve common goals and provide better service to clients</p>

- In the community response to homelessness, develop a process which is more broadly focussed than just SCPI and homelessness services
 - Actively expand the range of funders and potential contributors at community planning and implementation tables
 - Further develop federal/provincial/municipal collaboration
 - Seek out innovative funding partnerships
 - Link agencies and networks with potential partners for funding and other resources
 - Promote best practices in project development, management and sustainability (e.g. seminar on leveraging funding)
 - Further develop community awareness of homelessness
 - Further develop a common vision and community ownership of homelessness issues and solutions
 - Further develop leadership of community processes to maintain momentum
 - Develop a Sustainability Sub-committee and workplan
 - Link with other community involvement tables (e.g. Success by Six, Vibrant Communities, Safe Communities, etc.) to complement efforts
 - Marketing the concept of socio-economic development for sustainability of projects
 - Implement and/or maintain HIFIS
 - Undertake research projects
 - Improve data management with in community
 - Others, please list:
- See attached: 'Community Plan Update Questionnaire' - for a more detailed summary/ranking of responses on page 4.)

e) Please select two or three key areas for initial action and, where possible, the corresponding activities needed to strengthen the capacity of the community. (Note: this information can be utilized in Section 6 on Assets and Gaps)

Priorities	Activities
<i>Improved federal, provincial, municipal collaboration.</i>	<p><i>More collaborative approaches, reduced interdepartmental and intergovernmental barriers to addressing housing/homelessness.</i></p> <p><i>Encourage the expansion of existing provincial structures (and possible creation of new ones) to more fully address the needs of vulnerable populations at risk of becoming homeless (NLHC represents part of this structure, but more is needed to address: income support, employment, health, building standards, supportive housing.) The community must be a full partner in</i></p>

	<p><i>developing these structures and approaches.</i></p> <p><i>The community-led approach used in SCPI/St. John's should be incorporated into the design/delivery of other housing initiatives, such as the Affordable Rental Housing Program and the province's emerging Supportive Housing Strategy.</i></p> <p><i>Existing collaboration should be expanded to include more federal departments (beyond HRSD, CMHC, PWGSC, CSC).</i></p> <p><i>The Department of Human Resources & Employment and the Department of Health & Community Services should increase basic shelter allowances so people can find more suitable housing.</i></p> <p><i>The City of St. John's should be more centrally-involved in developing long term plans.</i></p>
<p><i>Develop a common vision and community ownership of homelessness issues and solutions.</i></p>	<p><i>Research to identify needs and solutions (engage consumers).</i></p> <p><i>Conference/focus groups to bring stakeholders together to plan for long term action.</i></p>
<p><i>Support agencies to partner with other groups to provide better services to clients.</i></p>	<p><i>Create a provincial housing advocate's office.</i></p> <p><i>Map out existing services and link the 'like' ones for proposal development and planning.</i></p> <p><i>Encourage the formation of a shelter operators network.</i></p>
<p><i>Seek out innovative new funding partnerships.</i></p>	<p><i>Engage the private sector, service clubs, foundations, and other untapped resources/complimentary funding.</i></p> <p><i>Lever Natural Resources Canada 'Kyoto' funding programs to make housing/homelessness projects more energy efficient, healthy/sustainable, and less costly to operate.</i></p> <p><i>Develop a directory of services, funding, partners (engage</i></p>

	consumers in its development).
Further develop community awareness of homelessness.	<p>Enhance media involvement and coverage of the issue and solutions.</p> <p>Engage the arts community in getting the message out, hosting benefits/fundraisers.</p> <p>Promote key messages in schools.</p> <p>Develop communications tools (web, e-news, newsletter).</p>
Develop a process that is more broadly focused than SCPI.	Link with provincial government's Interdepartmental Committee on Supportive Housing, Premier's Council on Social Development, Strategic Social Plan Steering Committee.
Promote best practices.	<p>Create a proposal/project design skill kit (how-to guide).</p> <p>Create a pamphlet showing what has worked best, profiling recent successes - use it in communications strategy to raise awareness, garner future support/funds for addressing homelessness.</p> <p>Promote SCPI as a best practice - expand community-driven processes to other related programs/issues (eg Affordable Rental Housing Program).</p>

f) Please summarize the community's proposed policy/strategy for projects proposals that are expected to have funding needs beyond the end of the Initiative:

A clear Call for Proposals indicating funding terms.

Ensure sustainable phasing of longer term projects.

Collaborate with other funding partners to ensure sustainability.

Advocate for a more permanent, long term National Homelessness Initiative.

and how this policy/strategy may apply to projects that will be renewed from the first phase of the Initiative:

The Decision-making Subcommittee will review such projects on a case by case basis using the above guidelines.

More collaboration between the National Homelessness Initiative (HRSD) and the National Affordable Housing Initiative (CMHC/provincial/territorial governments) be promoted to help address housing/homelessness program sustainability.

5) Communication Strategy

A coordinated and effective communications strategy for the Community Plan development and implementation process is an important element in the success and the sustainability of a community's efforts on homelessness. Communications helps ensure that individuals and community agencies have the opportunity to be involved in the community plan, are able to have free access to the Community Plan and can obtain information on calls for proposals related to funding-specific initiatives within the plan's list of priorities. Furthermore, the community's communications strategy should help foster community support for the process, increase partnerships and public awareness, and address NIMBYism, etc... thereby contributing to the sustainability of the community effort. For examples of effective communications activities please see the Guide to Community Plan Updates.

- a) Please describe the objectives of the community's communications plan and the corresponding activities (Note: this information can be utilized in Section 6 on Assets and Gaps):

Objectives of the Communications Plan	Corresponding Activities	Target Group (where applicable)
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<p><i>The Community Plan will be a public document.</i></p>	<p><i>Post on HRSD/NHI and HRSD/NL websites.</i></p> <p><i>Encourage stakeholder groups and Community Advisory Committee members to post on their websites and promote to their target audiences.</i></p> <p><i>Publicize Plan in e-news, newsletters, publications, research, media announcements and events sponsored by Community Advisory Committee.</i></p> <p><i>Inform the Premier and provincial ministers (responsible for housing and related services) about the Plan and the need for provincial support in addressing its priorities (through meetings).</i></p> <p><i>Promote Plan to municipal Councils, board of trade, service clubs, faith groups, labour groups, media, university, college, schools (through special events, speaking opportunities).</i></p>	<p>Other, please describe:</p> <p>The Committee recommends All of the Above, but most frequently identified the following target audiences:</p> <p>Consumers Service & housing providers Policy makers Governments: Social Policy Committee of Provincial Cabinet Interdepartmental Committee on Supportive Housing Premier and relevant Provincial Ministers General public Business leaders Media</p>
<p><i>Publications, materials and announcements will be sent out.</i></p>	<p><i>Media releases/PSAs (in collaboration with HRSD).</i></p> <p><i>Circulate electronically via existing community networks/listservs (including an e-newsletter 3 times/year).</i></p> <p><i>Post on HRSD/NHI and HRSD/NL websites where possible.</i></p>	<p>Other, please describe:</p>

	<p><i>Produce/widely circulate 'Growing Homes' newspaper to all St John's households (50,000) promoting Plan and related activities.</i></p> <p><i>SCPI projects will develop communications plans to address NIMBY.</i></p>	
<p><i>There will be a public call for proposals, outlining clear terms of reference.</i></p>	<p><i>Advertised in local media (HRSD).</i></p> <p><i>Promote via community networks, including Community Advisory Committee members (through email, web postings).</i></p>	<p>Other, please describe:</p>
<p><i>There will be public forums bringing together stakeholders to report on progress and engage them in relevant activities.</i></p>	<p><i>Engage stakeholders in research (surveys/interviews) and sharing findings (workshop/forum).</i></p> <p><i>Conference/workshops on key issues to build capacity/knowledge of stakeholders, improve collaboration and develop long term solutions.</i></p> <p><i>Presentations to other sectors/groups (eg municipalities, board of trade, social/housing policy forums, labour forums, community meetings).</i></p> <p><i>Use National Housing Day (Nov 22) as an anchor for reporting publicly on progress, and outstanding needs.</i></p>	<p>Other, please describe:</p>
<p><i>Information will be available under alternate format and means will be taken to ensure accessibility.</i></p>	<p><i>Alternate formats of the Plan will be produced - Community Advisory Committee members will help circulate.</i></p>	<p>Other, please describe: Francophones</p>
<p><i>A directory of homelessness and related services, funding and success</i></p>	<p><i>The Community Development Worker will develop in collaboration with the</i></p>	<p>Other, please describe:</p>

<i>stories will be produced.</i>	<i>Community Advisory Committee and consumers - and disseminate to the target audiences.</i>	
<i>The Community Advisory Committee will strive for more media coverage of homelessness issues.</i>	<p><i>Announcement of the Community Plan Update and priorities (in collaboration with HRSD).</i></p> <p><i>Announcements of individual SCPI projects (HRSD).</i></p> <p><i>Publication of homelessness research findings/recommendations.</i></p> <p><i>Linkage to special events/activities: conferences, National Housing Day, Raising the Roof's Toque Campaign.</i></p> <p><i>Promote media sponsorship of 'Growing Homes' newspaper.</i></p> <p><i>Seek interviews/features on homelessness in local media.</i></p>	Other, please describe:
		Other, please describe:
		Other, please describe:
		Other, please describe:
		Other, please describe:
		Other, please describe:
		Other, please describe:
		Other, please describe:

b) Please briefly outline the process and schedule for reporting to the community and stakeholders, including governments, on progress toward achieving the plan's objectives or modifications to the plan's priorities based on changing needs in the community:

The Community Plan, once approved, will be circulated via Community Advisory Committee members to their constituent audiences, and will be posted on the Internet (HRSD, links to Committee member websites), and further notification will occur via email listserv and e-newsletter prepared by the Co-chairs/Community Development Worker.

The Community Advisory Committee will function as a key reporting mechanism and hub for disseminating information - written and verbal progress reports on Plan implementation will be shared with the Committee at its quarterly meetings, and additional updates will be provided by the Co-chairs/Community Development Worker and/or Members between meetings via email (including an e-newsletter 3 times/year). Committee members will act as liaisons for reporting back to their constituent communities, using communications tools provided by the Advisory Committee.

From time to time, the Committee will sponsor special presentations/workshops/conferences on homelessness for specific audiences and/or the general public, where further progress reports will be provided. As previously indicated, opportunities will also be sought to link activities/events to high profile themes such as National Housing Day (Nov 22) and Raising the Roof's Toque Campaign (February), or existing community activities (board of trade/service club luncheons, conferences/forums of target groups).

Media releases and PSAs will be used to publicize important activities (eg SCPI project announcements) of interest to the general public.

Input received from the above communications activities will be considered by the Community Advisory Committee at its meetings in implementing the Plan.

The Committee will produce a report in newsletter form ('Growing Homes') to the general public once Plan implementation is underway and there are activities to report (eg Year 2).

If the Plan is modified at any point, the Community Advisory Committee will be convened, and any resulting decisions will be disseminated to all relevant stakeholders by the Co-chairs/Community Development Worker.

6) Assets and Gaps

The community must review the assets and gaps described in the original plan and update them based on present needs. This could include assets and gaps in the areas of sheltering facilities, support service facilities, services, partnership or community capacity building activities, communication or public awareness activities, research, and information management (e.g. Homeless Individuals and Families Information System (HIFIS)). This may involve physical gaps such as new facilities (i.e. transitional houses) and renovations (i.e. installment of showers and laundry facilities in a drop-in centre), but could also include less tangible needs such as a community capacity coordinator, or a community life-skills program.

As this is an inventory of all community needs related to homelessness, the items identified may not necessarily be eligible for SCPI funding (i.e. affordable housing). The findings should be included in the following summary tables of assets and gaps. Where applicable, please quantify the gap by identifying the number beds, units, facilities or services required. If possible, please identify what Areas of Intervention, along the continuum of supports, the Gaps correspond to. This includes: emergency (short-term), transitional (moving people towards self-sufficiency), supportive (long-term) and/or prevention (preventing those at-risk of homelessness from becoming homeless), which can be selected from the drop-down list in the Areas of Intervention column in the chart below. If a gap does not correspond to those listed in the drop-down menu, please specify in the space provided.

Assets	Gaps	Areas of Intervention (please select from the drop down list – note that a gap may address a number of areas)	E m e r g e n c y	T r a n s i t i o n a l	S u p p o r t i v e	P r e v e n t a t i v e
<p><i>EMERGENCY SHELTERS:</i></p> <p><i>Iris Kirby House (women/children)</i></p> <p><i>Naomi Centre (women/children)</i></p> <p><i>Wiseman Centre (male adults)</i></p>	<p><i>Recent closure of Catherine Booth House shelter by Salvation Army (women, families)</i></p> <p><i>Appropriate/accessible shelter services for single men, including those with complex needs.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p><i>Choices for Youth (male youth)</i></p> <p><i>Native Friendship Centre (aboriginal persons)</i></p>						
<p>TRANSITIONAL SHELTERS:</p> <p><i>Iris Kirby House (women/children)</i></p> <p><i>Emmanuel House (men/women with addictions, complex needs)</i></p> <p><i>SFRPHI Housing (various agencies & target populations)</i></p>	<p><i>Transitional housing options for: Persons with complex needs (including federally-sentenced men and women, persons with addictions, mental health issues), Women escaping violence, Youth, Aboriginal persons, and Low income individuals/families who are temporarily homeless.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<p>SUPPORTIVE HOUSING:</p> <p><i>Stella Burry Community Services - Carew Lodge</i></p> <p><i>Stella Burry Community Services - Supportive Community Integration Program</i></p> <p><i>Stella Burry Community Services - Surplus Federal Properties</i></p> <p><i>Choices for Youth</i></p> <p><i>St Francis Foundation</i></p> <p><i>Community Care Program</i></p> <p><i>ACCESS House</i></p>	<p><i>Supportive housing options for: Persons with complex needs (including federally-sentenced men/women, persons with addictions, mental health issues), Youth, Seniors, Women escaping violence, Persons with disabilities, Aboriginal persons, Persons living with HIV/AIDS.</i></p> <p><i>The Committee also notes the closure of the Salvation Army's Harbour Light residential addiction treatment service.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p><i>Eastern Residential Support Board</i></p> <p><i>Elizabeth House</i></p> <p><i>Pleasant Manor</i></p>						
<p><i>SOCIAL/SUBSIDIZED HOUSING:</i></p> <p><i>NLHC</i></p> <p><i>City of St. John's</i></p> <p><i>Cabot Habitat for Humanity</i></p> <p><i>Subsidized private rental accommodations</i></p>	<p><i>Lack of adequate new supply of permanent, affordable, appropriate, safe housing options for low income households and vulnerable populations.</i></p> <p><i>Loss of existing affordable housing supply to conversions, housing market forces.</i></p> <p><i>Lack of available alternatives to substandard rooming/boarding homes.</i></p> <p><i>Lack of gender inclusive housing for women (and their children).</i></p> <p><i>Lack of age-appropriate housing for seniors and youth.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<p><i>SUPPORT SERVICES:</i></p> <p><i>There are a range of support services available for vulnerable populations in the city, including those in the following categories identified in the first Community Plan:</i></p>	<p><i>There is a continued need for better coordination and enhancement of existing services for persons with complex needs, and other vulnerable populations including youth, seniors, women, aboriginal persons, refugees/New Canadians.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p><i>Drop-in Centres</i> <i>Food Banks</i> <i>Meal Programs</i> <i>Clothing/Furniture Banks</i> <i>Addictions Treatment Services</i> <i>Mental Health Services</i> <i>Credit Counselling Service</i> <i>Eviction & Legal Services</i> <i>Employment/Training Services</i> <i>Education Services</i> <i>Life Skills Services</i> <i>Outreach Services</i></p>	<p><i>There is a need for appropriate people supports.</i></p>					
<p>SERVICES FOR PERSONS WITH DISABILITIES: <i>Independent Living Resource Centre</i> <i>Coalition of Persons with Disabilities</i> <i>Longside Club</i></p>	<p><i>These services require adequate resources to advocate for the needs of persons with disabilities, and help ensure Community Plan implementation and affordable housing/service activities address these needs.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<p>INFORMATION MANAGEMENT: HIFIS</p>	<p><i>There is a need to train shelter & supportive housing organization staff to use HIFIS.</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<p>HOMELESSNESS RESEARCH: <i>Community Plan (2000)</i> <i>Report to Canadians (2002)</i> <i>Collaborative Approaches to Addressing Homelessness Conference (2002)</i> <i>St John's Housing Snapshot</i></p>	<p><i>Research is still lacking on the specific nature and extent of homelessness (including 'hidden' homelessness) in St. John's.</i></p>	<p>Other, please describe <i>Communication, Public Awareness</i></p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p><i>(2002, 2003)</i></p> <p><i>Something's Got to Change: Research Report, Gender-Inclusive Analysis & Housing Policy Development in NL (St John's Status of Women Council 2003)</i></p> <p><i>Community Plan Update (2004)</i></p> <p><i>Research activities of NSH, NLHC, provincial government, shelters, housing & service organizations on related themes (including research connected with the development of SCPI projects).</i></p> <p><i>Community Accounts/SSP</i></p>						
<p><i>PLANNING, COORDINATION, CAPACITY-BUILDING:</i></p> <p><i>Community Advisory Committee on Homelessness: Community Plan</i></p> <p><i>Community Development Worker</i></p> <p><i>Community Plan Update</i></p> <p><i>Conference on Homelessness</i></p> <p><i>Education/Training Workshops (eg NIMBY, HIFIS, Results Reporting)</i></p> <p><i>Interdepartmental Committee on</i></p>	<p><i>There is still a need for an overall coordinated approach to addressing homelessness and housing needs that goes beyond SCPI.</i></p> <p><i>The Canada-NL Affordable Rental Housing Program has been approved, but provincial funding and roll-out is still pending.</i></p> <p><i>A provincial Supportive Housing Strategy is under development,</i></p>	<p>Other, please describe</p>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<p><i>Supportive Housing: Supportive Housing Strategy (not yet approved)</i></p> <p><i>Affordable Rental Housing Program</i></p> <p><i>Strategic Social Plan</i></p> <p><i>Premier's Council on Social Development</i></p> <p><i>CMHC Seed Funding, Proposal Development Funding, Training.</i></p>	<p><i>but not yet approved/implemented.</i></p> <p><i>The Canadian Housing & Renewal Association has assessed interest among housing stakeholders in NL on the formation of an Atlantic Canada Affordable Housing Network to support affordable housing development, information sharing and capacity building in the region. The network has not been formed yet.</i></p> <p><i>The City of St. John's should be more involved in planning efforts to address homelessness and enhance affordable housing supply.</i></p> <p><i>The private sector, service clubs, faith groups and labour should be engaged in supporting/addressing Community Plan priorities and other housing-related needs.</i></p>					
		Other, please describe	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
		Other, please describe	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
		Other, please describe	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
		Other, please describe	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

7) Priorities

Priorities will be identified by communities according to their objectives and the analysis of the assets and gaps within their respective continuum of supports. These priorities will focus on the needs of homeless people and at-risk populations, including the Aboriginal and Youth population. These priorities may be flexible and broad, with either a short or long-term focus, in order to be flexible enough to respond to changing community circumstances.

a) Please identify the community priorities in the following chart. If possible, please list the potential corresponding activities for each priority area, the community objectives they address and the expected outcomes (desired results) the activity will achieve. The community may select from the list of expected outcomes for the HI or provide their own. If the Community's outcomes are not included in the drop-down list, please identify them in the space provided for "other" outcomes. In the last column, if possible, please estimate the percent of the Community's overall allocation to be dedicated to addressing each priority. As noted in Section 2, funding for homeless or at-risk Aboriginal people and youth should reflect the demographics or the proportion of need of the homeless community (e.g. if approximately 30% of the homeless population is Aboriginal, approximately 30% of the funding should be focussed on addressing those needs).

Community Priority	Proposed Activities	Community Objective(s)	Expected Outcomes	% of SCPI Allocation
<i>(1) Research housing needs in St. John's in order to lay the foundation for a long term approach to addressing homelessness.</i>	<p><i>Conduct research regarding vulnerable populations at risk of becoming homeless (living in substandard housing conditions), identifying needs and areas for action.</i></p> <p><i>The Committee will link with NSH research/learning funding, in addition to using local SCPI funds.</i></p> <p><i>NOTE: While this is an early priority the Committee wishes to address - it is not a top priority in terms of funding requirements.</i></p>	<p><i>To ensure that SCPI in St. John's addresses needs along the continuum of supports.</i></p> <p><i>To act as a catalyst for a comprehensive, long term housing strategy for vulnerable populations in St. John's.</i></p>	<p><input type="checkbox"/> <i>Increased local capacity and resources to deal with homelessness.</i></p> <p><input type="checkbox"/> <i>Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention).</i></p> <p><input type="checkbox"/> <i>Improved and more inclusive decision making around investments.</i></p> <p><input type="checkbox"/> <i>Enhanced community ownership of process and solutions.</i></p> <p><input type="checkbox"/> <i>Increased awareness of the nature of homelessness and effective responses.</i></p> <p><input type="checkbox"/> <i>Enhanced access to information.</i></p> <p><input type="checkbox"/> <i>Improved information and data on the homeless population and homeless issues.</i></p>	5%

			<input type="checkbox"/> More comparative research. <input type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices. <input type="checkbox"/> Coordinated response between sectors to address homelessness. <input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government. <input type="checkbox"/> Broader range of partnerships. <input type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input type="checkbox"/> Other, please describe <i>Ensuring evidence-based responses that better fit identified needs.</i> <i>Identify elements of a long term strategy to address homelessness.</i>	
<p><i>(2) Enhance housing options for vulnerable populations (homeless or at risk), including persons with complex needs.</i></p>	<p><i>Invest in alternative housing options for people with complex needs and vulnerable populations at risk of becoming homeless.</i></p> <p><i>The Committee will continue to utilize/lever SFRHI, RRAP, Shelter Enhancement, Project Development Funds, and other complementary funding where possible</i></p> <p><i>Where appropriate, Regional Homelessness funding may be used to implement youth and/or aboriginal homelessness projects in St. John's.</i></p>	<p><i>To increase housing opportunities for vulnerable populations in the city, in response to need and consumer choice.</i></p> <p><i>To address the most serious situations of persons who rely repeatedly on temporary shelter as their primary source of housing, and who have complex needs.</i></p>	<input type="checkbox"/> Increased local capacity and resources to deal with homelessness. <input type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention). <input type="checkbox"/> Improved and more inclusive decision making around investments. <input type="checkbox"/> Enhanced community ownership of process and solutions. <input type="checkbox"/> Increased awareness of the nature of homelessness and effective responses. <input type="checkbox"/> Enhanced access to information. <input type="checkbox"/> Improved information and data on the homeless population and homeless issues. <input type="checkbox"/> More comparative research. <input type="checkbox"/> Increased application, sharing and	75%

			<p>exchange of knowledge, and best practices.</p> <p><input type="checkbox"/> Coordinated response between sectors to address homelessness.</p> <p><input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government.</p> <p><input type="checkbox"/> Broader range of partnerships.</p> <p><input type="checkbox"/> Cooperation among federal departments in addressing homelessness.</p> <p><input type="checkbox"/> Other, please describe Increase community capacity to serve the shelter/housing needs of vulnerable populations.</p> <p>Increase housing options and supports for persons with complex needs.</p>	
<p>(3) Community development, coordination and partnerships (Level I)</p>	<p>Community Development Worker to:</p> <p>Develop proposals, partnerships, leverage resources;</p> <p>Assist with research, planning and coordination;</p> <p>Support outreach, inclusion, communications, capacity-building;</p> <p>Develop proposals, partnerships, leverage resources for Regional Homelessness projects (outside St. John's).</p> <p>HIFIS training and implementation will be</p>	<p>To ensure SCPI is a community-driven initiative, with transparent processes and accountability to the community.</p> <p>To engage stakeholders who have not yet been part of the SCPI initiative.</p> <p>To foster collaboration among partners to improve coordination and access to services.</p>	<p><input type="checkbox"/> Increased local capacity and resources to deal with homelessness.</p> <p><input type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention).</p> <p><input type="checkbox"/> Improved and more inclusive decision making around investments.</p> <p><input type="checkbox"/> Enhanced community ownership of process and solutions.</p> <p><input type="checkbox"/> Increased awareness of the nature of homelessness and effective responses.</p> <p><input type="checkbox"/> Enhanced access to information.</p> <p><input type="checkbox"/> Improved information and data on the homeless population and homeless issues.</p> <p><input type="checkbox"/> More comparative research.</p> <p><input type="checkbox"/> Increased application, sharing and exchange of knowledge, and best</p>	<p>10%</p>

	<p>completed for participating organizations that shelter homeless persons.</p>		<p>practices.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Coordinated response between sectors to address homelessness. <input type="checkbox"/> Inclusion of homelessness in policy options at all levels of government. <input type="checkbox"/> Broader range of partnerships. <input type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input type="checkbox"/> Other, please describe Greater collaboration among partners to better address identified community needs. 	
<p>(4) Community development, coordination and partnerships (Level II)</p>	<p>Committee members and partners to:</p> <p>Explore expanding existing housing policy and structures to better address the full continuum of housing needs of vulnerable populations.</p>	<p>To use SCPI as a catalyst to bring key stakeholders together for long term planning and development of a housing strategy for vulnerable populations in St. John's.</p> <p>To link homelessness with social policy efforts to address systemic poverty.</p>	<ul style="list-style-type: none"> <input type="checkbox"/> Increased local capacity and resources to deal with homelessness. <input type="checkbox"/> Projects and partnerships undertaken by communities to improve services and facilities for homeless people (from emergency to prevention). <input type="checkbox"/> Improved and more inclusive decision making around investments. <input type="checkbox"/> Enhanced community ownership of process and solutions. <input type="checkbox"/> Increased awareness of the nature of homelessness and effective responses. <input type="checkbox"/> Enhanced access to information. <input type="checkbox"/> Improved information and data on the homeless population and homeless issues. <input type="checkbox"/> More comparative research. <input type="checkbox"/> Increased application, sharing and exchange of knowledge, and best practices. <input type="checkbox"/> Coordinated response between sectors to address homelessness. <input type="checkbox"/> Inclusion of homelessness in policy options at all levels of 	<p>10%</p>

			government. <input type="checkbox"/> Broader range of partnerships. <input type="checkbox"/> Cooperation among federal departments in addressing homelessness. <input type="checkbox"/> Other, please describe A rationale, evidence base and options developed for implementing a long term strategy to address homelessness.	
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8) Community's Contribution

For a community to access their SCPI federal funds, confirmed funding from other sources must equal the community's maximum SCPI allocation. Confirmation in the form of a letter from the sponsors must be appended to the Community Plan when it is submitted for approval. Where a community cannot confirm the necessary funds to match the federal allocation, it should contain a strategy for securing the remainder of the required funds (i.e. funding on a project by project basis, identification of tentative sponsors, etc...).

CATEGORIES	SOURCE	INKIND or DOLLARS (total April 2003-March 2006)	AMOUNT/ VALUE (total April 2003-March 2006)
PROVINCIAL	<i>Health & Community Services Human Resources & Employment</i>	6,865,399 3,076,223	9,941,622
TERRITORIAL			
MUNICIPAL	City of St. John's	21,000 (estimated)	21,000
FOR PROFIT	Unknown		
NON PROFIT	United Church	198,000	198,000
FOUNDATION	Unknown		
INDIVIDUAL	Raising the Roof	30,000 (estimated)	30,000
Total Community Contribution			\$10,190,622
SCPI Allocation			\$2,134,000

Difference between Total Community Contribution and SCPI Allocation

\$8,056,622

See attached:

Community Contributions;

Confirmation letters.

9) Evaluation Strategy

This element encompasses aspects of both evaluation and results reporting.

Some communities will be selected to participate in the National Evaluation of the Initiative. The proposed Evaluation Strategy will look at the cumulative impacts, activities, outputs and outcomes in each community with respect to some of the key objectives of the Homelessness Initiative such as: a) the extent to which the continuum of supports are in place, b) the extent to which broad partnerships have been established and c) the extent to which knowledge transfer shaped programming and decision-making. This evaluation may start as early as the beginning of the third year (this is being negotiated between Evaluation and Data Development and the National Secretariat on Homelessness).

Communities will be required to report on their progress mid-way through the Initiative and then complete a community plan assessment or an evaluation at the end of the three years.

Communities will be required to present a strategy to collect, analyze and report information on results and impacts of their activities against the plan outcomes.

- a) As a first step, please provide the overall expected outcomes or results that the community will use to measure the progress and success of their efforts as part of the Homelessness Initiative:

RESEARCH: Enhanced knowledge of homelessness issues; identification of elements of a long term strategy to address homelessness; ensuring evidence-based responses that better fit identified needs.

ENHANCED HOUSING OPTIONS FOR VULNERABLE POPULATIONS: Increased community capacity to serve the shelter and housing needs of vulnerable populations; increased housing options and supports for persons with complex needs.

COMMUNITY DEVELOPMENT I: Ensuring SCPI is community-driven and inclusive; added value to SCPI and related projects through levered resources and partnerships; greater collaboration among partners to better address identified community needs.

COMMUNITY DEVELOPMENT II: Evidence base developed, preferred options identified and partnerships developed for implementing a long term strategy to address homelessness.

b) Based on the information gathered in the assets and gaps analysis, please provide a roll-up of the number of outstanding beds, sheltering facilities, support facilities, and services that are required by the community. This will serve as a baseline against which you can evaluate community progress in meeting these needs:

Summary of Gaps	Estimate number required
Beds	25-50 (Addresses Community Plan Priority #2)
Sheltering facilities	1-2 shelters, 2-4 supportive housing facilities, 200-300 affordable housing units. (Addresses Community Plan Priority #2)
Support facilities	Unknown
Support services	Research (Addresses Community Plan Priority #1) Community Development (Addresses Community Plan Priorities #3 & 4)